

CIFA Summit on Water Infrastructure

**A National Conversation on
America's Investment in Water**



**April 2023
Washington, D.C.**



COUNCIL OF INFRASTRUCTURE FINANCING AUTHORITIES



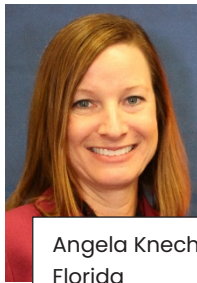
Welcome to the 2023 CIFA Summit on Water Infrastructure!

On behalf of the CIFA Board of Directors, thank you for joining the conversation about the future of America's investment in water infrastructure. We appreciate your engagement and partnership.

Jeff Walker

Executive Administrator, Texas Water Development Board
CIFA President

CIFA Board of Directors



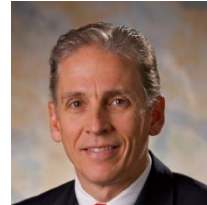
Angela Knecht
Florida
Vice President



William Carr
Kansas
Treasurer



Lori Johnson
Oklahoma
Secretary



Jim McGoff
Indiana
Past President



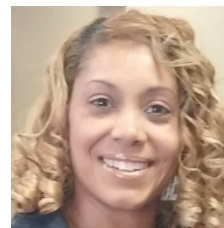
Jeff Diehl
Rhode Island
EPA Region 1



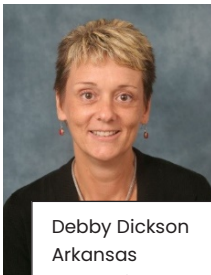
Maureen Coleman
New York
EPA Region 2



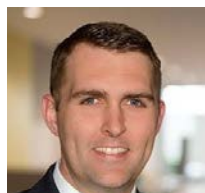
Shawn Crumlish
Virginia
EPA Region 2



Felicia Freeman
Tennessee
EPA Region 4



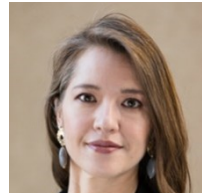
Debby Dickson
Arkansas
EPA Region 6



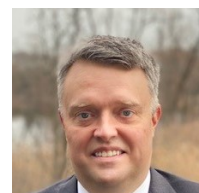
Aaron Smith
Iowa
EPA Region 7



Keith McLaughlin
Colorado
EPA Region 8



MaryAnna Peavey
Idaho
EPA Region 10



Robert Mellinger
Citi
Affiliate

Agenda

Tuesday, April 11

- 1:30 - 5:00 pm** **CIFA Members Meeting (CIFA Members Only)**
Room: Columbia B
- 5:00 - 6:30 pm** **CIFA Social Hour (CIFA Members Only)**
The Dubliner (4 F Street NW)

Wednesday, April 12

- 8:00 - 9:00 am** **Breakfast**
Room: Capitol AB
- 9:00 am - Noon** **Plenary Sessions**
Room: Columbia AB
- Noon - 1:30 pm** **Lunch**
Room: Capitol AB
- 1:30 - 5:00 pm** **Plenary Sessions**
Room: Columbia AB
- 5:45 - 7:00 pm** **Reception**
Room: Columbia B

Thursday, April 13

- 8:00 - 9:00 am** **CIFA Members Breakfast (CIFA Members Only)**
Room: Capitol AB
- 9:00 am - Noon** **CIFA Members Meeting (CIFA Members Only)**
Room: Capitol AB
- Noon - 1:30 pm** **Lunch on Your Own**
- 1:30 - 5:00 pm** **State EPA SRF Workgroup (SRF and EPA Staff Only)**
Room: Columbia B

Friday, April 14

- 8:30 am - Noon** **State EPA SRF Workgroup (SRF and EPA Staff Only)**
Room: Columbia B

Thank You Visionary Sponsors



Robert Mellinger
Director,
robert.a.mellinger@citi.com
(312) 876-3555

Lisa Lawrence
Managing Director
lawrencel@pfm.com
(901) 682-8356



pfm

BofA SECURITIES



Tom Liu
Managing Director
thomas.liu@bofa.com
(646) 743-1361

FitchRatings

Jack Archibald
Senior Director, Business & Relationship Management
jack.archibald@fitchratings.com
(212) 908-0664

Conversations

Wednesday, April 12 – Plenary Sessions in Columbia AB

- | | |
|-------------------------|---|
| 8:00 – 9:00 am | Get the Conversation Started over Breakfast (Capitol AB) |
| 9:00 – 10:15 am | Keynote Conversation: Water's Moment <ul style="list-style-type: none">• Welcome from Jeff Walker, Texas Water Development Board• Remarks by Radhika Fox, Assistant Administrator, U.S. EPA• PISCES – AQUARIUS Recognition Ceremony |
| 10:15 – 10:30 am | Take a Little Break |
| 10:30 – 11:15 am | Conversation: Take A Deep Dive into Clean Water <ul style="list-style-type: none">• Andrew Sawyers, Office of Wastewater Management, U.S. EPA• Lori Johnson, Oklahoma Water Resources Board |
| 11:15 am – Noon | Conversation: Get a Tall Glass of Drinking Water <ul style="list-style-type: none">• Jennifer McLain, Office of Ground Water and Drinking Water, U.S. EPA• William Carr, Kansas Department of Health and Environment |
| Noon – 1:30 pm | Conversations with Colleagues over Lunch (Capitol AB) |
| 1:30 – 2:15 pm | Insight into the State of the Economy <ul style="list-style-type: none">• Ken Simonson, Associated General Contractors of America |
| 2:15 – 2:45 pm | Insight into the State of Municipal Markets <ul style="list-style-type: none">• Mark Kim, Municipal Securities Regulation Board |
| 2:45 – 3:15 pm | Take a Little Longer Break |
| 3:15 – 3:45 pm | Insight into Plans for Oversight <ul style="list-style-type: none">• Sean O'Donnell, Inspector General, U.S. EPA |
| 3:45 – 4:45 pm | A Conversation about Community Assistance <ul style="list-style-type: none">• Debby Dickson, Arkansas Department of Agriculture• Mami Hara, US Water Alliance• George Hawkins, Moonshot Missions• Tim Male, Environmental Policy Innovation Center• Olga Morales-Pate, Regional Community Assistance Partnership |
| 4:45 – 5:00 pm | A Few Closing Words |
| 5:45 – 7:00 pm | Join Us for a Drink and More Conversation (Columbia B) |



THE POWER TO
impact
lives

Bank of America is proud to support
the 2023 CIFA Summit on Water
Infrastructure.

Conversation with State Federal-Partners



Jeff Walker, Texas Water Development Board

Jeff Walker is the Executive Administrator of the Texas Water Development Board, a position he's held since 2016. He has served in various roles at the organization for more than 25 years, including as an Agricultural Conservation Specialist, a Financial Analyst, a Non-Point Source Coordinator and Director of Project Development. As Deputy Executive Administrator of Water Supply and Infrastructure, he was responsible for state water planning, project development, financial assistance, project funds disbursement, financial program administration, water population projects, facility needs assessment, project inspection, and reporting. Jeff earned a Bachelor of Science in Agricultural Economics from Texas A&M University and a Master of Business Administration from Texas State University. Jeff is President of CIFA, a position he's held since November 2022.



Radhika Fox, U.S. Environmental Protection Agency

Radhika Fox is the Assistant Administrator for the U.S. Environmental Protection Agency's Office of Water. The Office of Water works to ensure that drinking water is safe, wastewater is safely returned to the environment, and surface waters are properly managed and protected. Prior to joining EPA, Radhika served as Chief Executive Officer for the U.S. Water Alliance, Director for policy and government affairs for the San Francisco Public Utilities Commission, and the Federal Policy Director at PolicyLink. Radhika has used her 20+ years of experience to address the most salient water issues facing the nation – including climate change, affordability, equity, governance, innovative finance, and the evolution of the One Water movement. Radhika holds a B.A. from Columbia University and a Masters in City and Regional Planning from the University of California at Berkeley where she was a HUD Community Development Fellow.



Advice for people transforming their world

In a changing world, integrity is more important than ever. Our bedrock principles of ingenuity, sustainability and resourcefulness, help us deliver our promise to always put our clients first.

[pfm.com](https://www.pfm.com)

Financial Advisory | Consulting | Financial Modeling *powered by Synario*
Alternative Finance | Specialized Services | Investor Relations *powered by Munite*

For important disclosure information about PFM's entities and services please go to [pfm.com/disclosures](https://www.pfm.com/disclosures)

Clean Water Conversation with State–Federal Partners



Lori Johnson, Oklahoma Water Resources Board

Lori Johnson is the Assistant Chief of the Financial Assistance Division for the Oklahoma Water Resources Board. She has served the Board for 17 years in different capacities. In her current position, she assists in the oversight of the Board’s water and wastewater loan and grant programs, including the Clean Water State Revolving Fund and implementation of a new grant program funded by the American Rescue Plan. Lori is Secretary of CIFA, a position she’s held since November 2022.



Dr. Andrew Sawyers, U.S. Environmental Protection Agency

Andrew Sawyers is the Director of the Office of Wastewater Management at the U.S. Environmental Protection Agency. Before his recent appointment to that position he served as Deputy Director of the Office of Ground Water and Drinking Water. Prior to EPA he was the Deputy Director for the Maryland Water Quality Financing Administration, managing Maryland’s Chesapeake Bay Restoration Fund and the Clean Water and Drinking Water State Revolving Funds. Andrew has a Ph.D. from Johns Hopkins University.

Drinking Water Conversation with State–Federal Partners



William Carr, Kansas Department of Health and Environment

William Carr is the Assistant Director for the Bureau of Water of the Kansas Department of Health and Environment. He oversees both programmatic and financial functions of the Kansas State Revolving Funds. He has worked for the Department for 28 years, starting in 1993 as a radio-chemist for the Kansas Health and Environmental Laboratories. In 2002, he moved to the Drinking Water SRF team as a program manager in charge of environmental reviews, SRF reporting, loan disbursements, and staff supervision. In 2019, William was promoted to Assistant Director of the Bureau of Water which oversees all regulatory programs under the Clean Water Act and Safe Drinking Water Act, including the State Revolving Funds. William earned a B.S. in Chemistry from Graceland University in Iowa. William is Treasurer of CIFA, a position he’s held since November 2022.

NOW MORE THAN EVER KNOWLEDGE, EXPERIENCE AND INSIGHT MATTER TO THE MUNICIPAL MARKET

Fitch analysts have always provided the world's largest institutional investors in-depth analysis, comprehensive research, and forward-looking ratings and are constantly working to meet the changing needs of the credit markets in this period of uncertainty and volatility. We are committed to providing insightful commentary and transparency to our credit ratings.

Located across the country to cover all areas of U.S. Public Finance, our senior analysts have an average of 16 years of industry experience. They are attuned to local legislative and legal issues and are poised to address the specific needs of regional markets.

Visit www.fitchratings.com/us-public-finance for our latest research, weekly ratings actions, commentary, videos and events.

US Public Finance Business & Relationship Management Contact:

Jack Archibald
Senior Director
212-908-0664 | Jack.archibald@fitchratings.com

US Public Finance Analytical Contact:

Major Parkhurst
Director
512-215-3724 | Major.Parkhurst@fitchratings.com

FitchRatings

fitchratings.com | [@fitchratings](https://twitter.com/fitchratings)





Dr. Jennifer McLain, U.S. Environmental Protection Agency

Jennifer McLain is the Director of the Office of Ground Water and Drinking Water and has 20 years of experience at the U.S. Environmental Protection Agency in both the Office of Water and the Office of Pesticide Programs. Jennifer joined EPA after earning a Bachelor of Science degree from the University of Notre Dame and a Ph.D. in Chemistry from Princeton University.

Insight in the State of the Economy and Municipal Markets



Ken Simonson, Associated General Contractors of America (AGC)

Ken Simonson has been Chief Economist for the Associated General Contractors of America, the leading construction trade association, since 2001. He provides insight into the economy and what it implies for construction and related industries through frequent media interviews, presentations, and the *Data DIGest*, his weekly one-page e-newsletter that goes to more than 20,000 subscribers. Ken has over 40 years of experience analyzing, advocating and communicating about economic and tax issues. He currently serves as an advisor to the Census Bureau's construction data re-engineering initiative. Ken has a BA in economics from the University of Chicago, and an MA in economics from Northwestern University.



Mark T. Kim, Municipal Securities Rulemaking Board (MSRB)

Mark T. Kim is President and Chief Executive Officer of the Municipal Securities Rulemaking Board (MSRB), the principal regulator of the \$4 trillion municipal securities market. Before becoming CEO, Mark was the Chief Operating Officer from 2017-2020 and served on the MSRB Board of Directors from 2015-2017. Prior to the MSRB, Mark was Chief Financial Officer for the District of Columbia Water and Sewer Authority (DC Water). Previously, Mark served as Assistant Comptroller for Public Finance and then Deputy Comptroller for Economic Development for the City of New York. Prior to his public service, Mark was an investment banker at several financial services firms including UBS and Goldman Sachs. Mark holds a Ph.D. in public policy from Harvard University, a law degree from Cornell Law School and a bachelor's degree from Northwestern University.

Insight Into Plans for Oversight



Sean O'Donnell, U.S. Environmental Protection Agency

Sean W. O'Donnell is the Inspector General of the U.S. Environmental Protection Agency and the U.S. Chemical Safety and Hazard Investigation Board. For nearly three years during his tenure, Sean also served as the acting Inspector General of the U.S. Department of Defense. Prior to becoming the Inspector General, Sean spent 15 years at the U.S. Department of Justice, most recently as a prosecutor in the Criminal Division's Money Laundering and Asset Recovery Section. Over his government career, he has earned numerous awards and honors, including the Department of Defense Medal for Distinguished Public Service and the Attorney General's Award for Distinguished Service. Early in his career, Sean clerked for the federal court of appeals and the federal district court. He also spent time in private practice. Sean has a bachelor's degree in economics from Texas A&M University, a bachelor's degree in mathematics from the University of Washington, and a master's degree in economics and a law degree from the University of Texas at Austin.

Partners in Community Assistance



Debby Dickson, Arkansas Department of Agriculture

Debby Dickson is a Program Financial Manager with the Natural Resources Division in the Arkansas Department of Agriculture, helping communities to secure funding for water and sewer infrastructure. Debby is a graduate of Capella University with a Bachelor of Science in Information Technology, a certificate in accounting and over 30 years of accounting experience in various industries including governmental accounting. She has worked in the Clean Water & Drinking Water state revolving fund programs in Wyoming and now Arkansas for more than a dozen years.



George Hawkins, Moonshot Missions

George Hawkins is the founder of Moonshot Missions, a non-profit collective of utility, state and municipal officials who provide trusted advice to water utility peers to collaboratively identify, plan, finance and implement transformational practices. Since 1987, George has served in federal, state and local government, local watershed partnerships, and for ten plus years, as a Board member and CEO of DC Water. George attended Princeton University and Harvard Law School, and has taught on the faculty of Princeton and American University.



Mami Hara, US Water Alliance

Mami Hara is CEO of the US Water Alliance, a national nonprofit organization advancing policies and programs that build a sustainable water future for all. Mami brings over three decades of experience in land and water management, fostering sustainable and equitable policies and practices through cultivating leaders, partnerships, and workforce, and community centered participation, planning, and management. Prior to serving at the Alliance, Mami was General Manager and CEO of Seattle Public Utilities, which provides solid waste, drainage, and wastewater services for Seattle residents and businesses, as well as drinking water for 1.4 million regional customers.



Tim Male, Environmental Policy Innovation Center (EPIC)

Tim Male founded the Environmental Policy Innovation Center in 2017. Prior to launching this startup, he served as an Associate Director at the White House Council on Environmental Quality, Vice President for Conservation Policy at Defenders of Wildlife, Director at National Fish and Wildlife Foundation, and Co-Director of agriculture policy at Environmental Defense Fund. He holds degrees in science from Yale University and the University of Hawaii. His writing has appeared in the Wall Street Journal, Washington Post, Science magazine and a diversity of peer-reviewed journals.



Olga Morales-Pate, Rural Community Assistance Partnership (RCAP)

Olga Morales-Pate is Chief Executive Officer the Rural Community Assistance Partnership (RCAP). Olga worked as Assistant Director of the Community & Environmental Program at the Rural Community Assistance Corporation (RCAC), the Western RCAP, since 2018 where she led a team of 32. She previously held other environmental and rural development positions with RCAC; and led the environmental inspection team at the Army's White Sands Missile Range and was an environmental scientist for the New Mexico Environment Department.

Notes



The Council of Infrastructure Financing Authorities is a not-for-profit membership organization of the Clean Water and Drinking Water State Revolving Funds (SRFs), the nation's premier program for funding water infrastructure that protects public health and the environment.



www.cifanet.org